



# Train Operating Company key statistics

April 2023 to March 2024

30 July 2024

## CrossCountry

This publication is an annual summary of key statistics for CrossCountry covering passenger usage, performance, and passenger experience alongside reference data on number of employees and route kilometres operated. Most of the data in this publication is also available on the various [ORR data portal](#) theme pages. [TOC key statistics](#) brings all the information together from the range of topics as a summary for each operator.

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**Public enquiries:** [rail.stats@orr.gov.uk](mailto:rail.stats@orr.gov.uk)

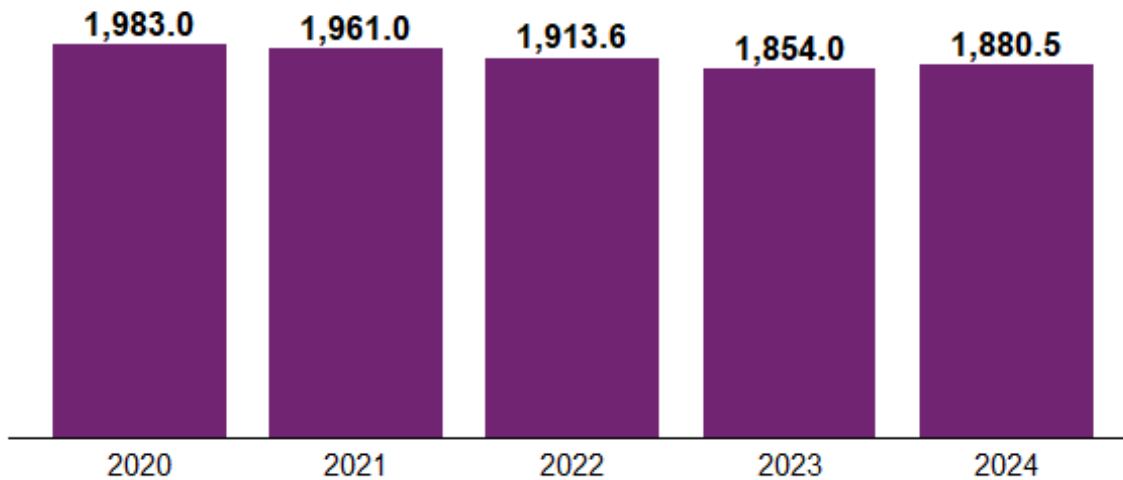
**Media enquiries:** Tel: 07856 279808

**Next publication:** July 2025

## Key statistics

**Number of full-time equivalent (FTE) employees** is calculated by comparing an employee's average number of hours worked to the average hours of a full-time worker.

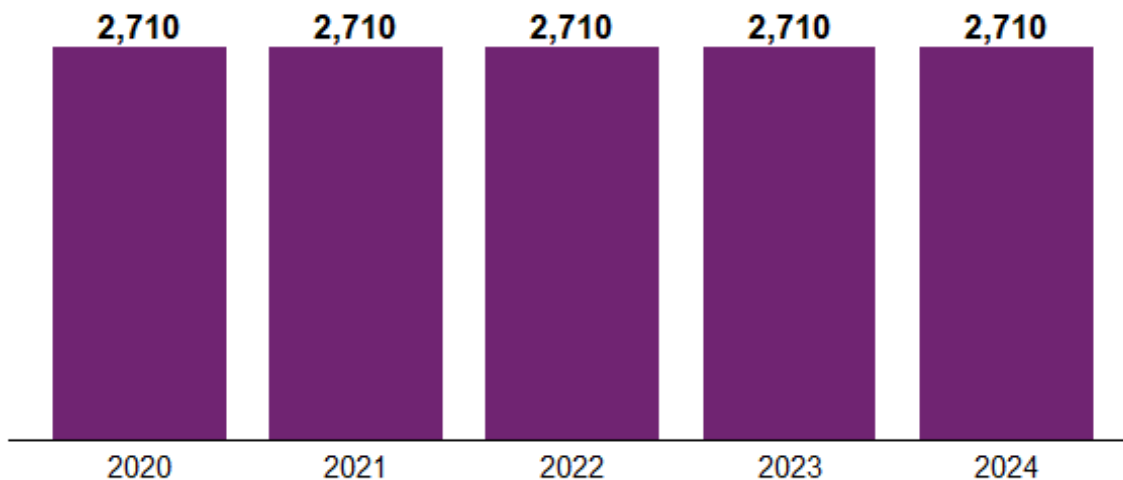
**Number of FTE employees, CrossCountry, as of 31 March, 2020 to 2024**



CrossCountry's number of FTE employees was 1,880.5 as of 31 March 2024.

**Route kilometres operated** includes the total extent of route available to operate on as of 31 March. It does not take into account multiple track routes (i.e. double tracks are only counted as one route kilometre but would be two track kilometres).

**Route kilometres operated, CrossCountry, as of 31 March, 2020 to 2024**

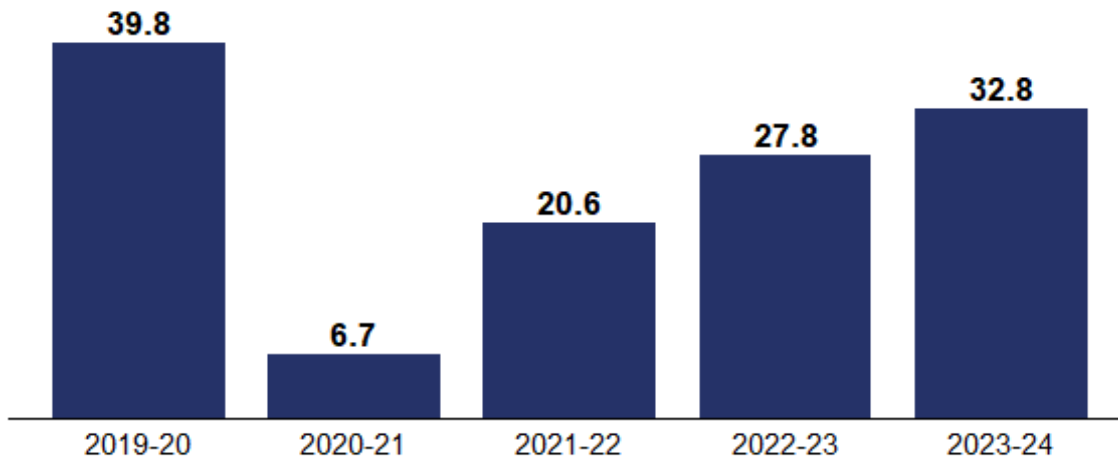


CrossCountry operated on 2,710 kilometres of route as of 31 March 2024.

# Passenger rail usage

**Passenger journeys** are estimated based on travel from an origin station to a destination station. Where travel includes one or more changes of train, each train used is counted as one journey.

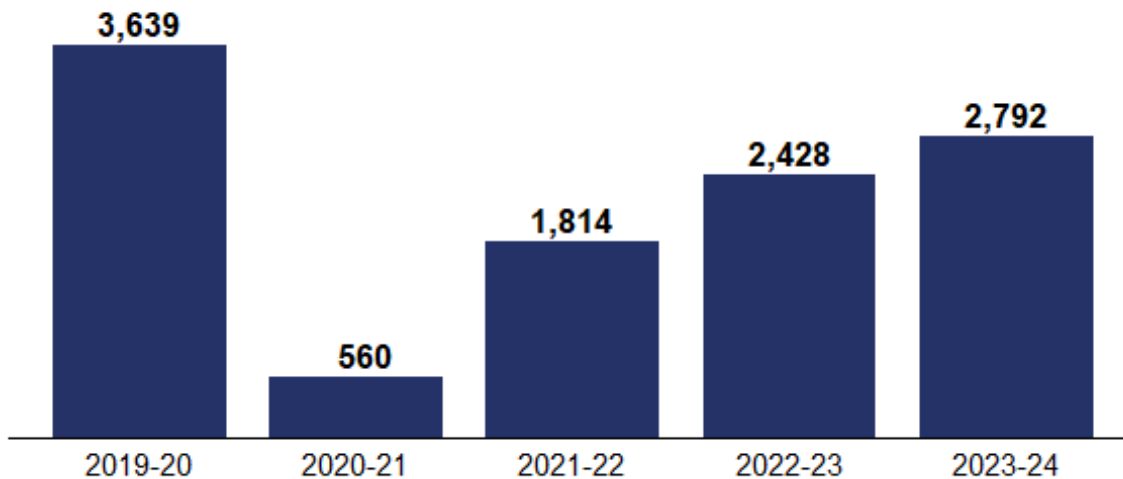
## Passenger journeys (millions), CrossCountry, annual data, April 2019 to March 2024



Between April 2023 and March 2024, there were 32.8 million passenger journeys.

**Passenger kilometres** are calculated by multiplying the number of passenger journeys on a particular flow by the number of corresponding track kilometres between stations.

## Passenger kilometres (millions), CrossCountry, annual data, April 2019 to March 2024

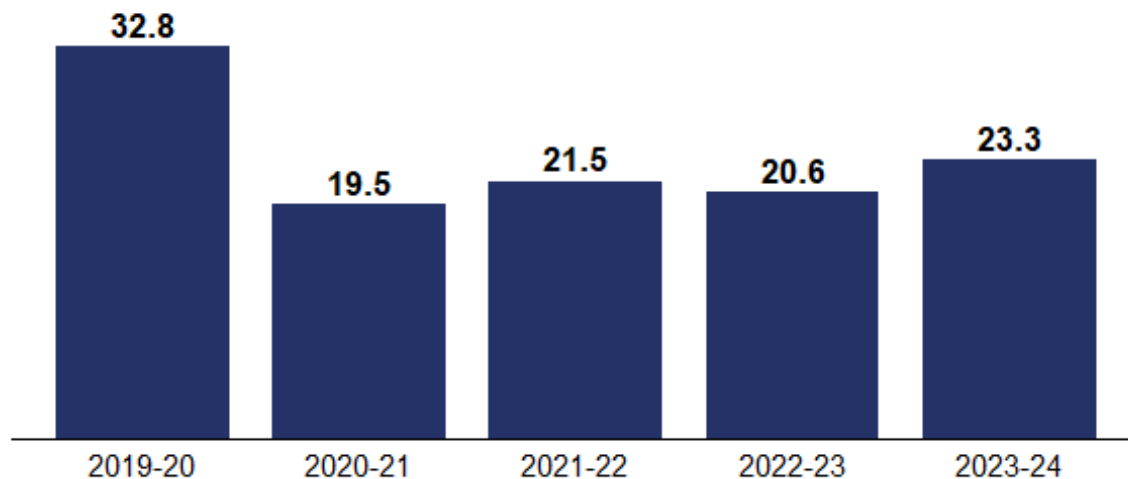


Between April 2023 and March 2024, there were 2,792 million passenger kilometres travelled.

There are series breaks in April 2020 to March 2021 and April 2021 to March 2022 for passenger journeys and passenger kilometres. For more details on the series breaks, please see [Table 1223: Passenger journeys by operator](#).

**Passenger train kilometres** refers to the number of train kilometres travelled by revenue earning passenger trains.

**Passenger train kilometres (millions), CrossCountry, annual data, April 2019 to March 2024**



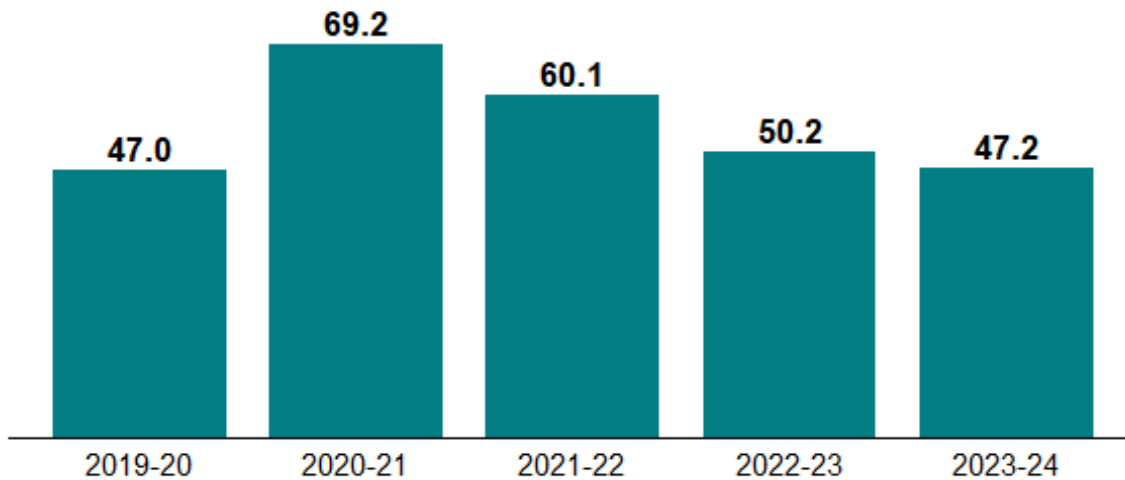
Between April 2023 and March 2024, there were 23.3 million passenger train kilometres.

More information on passenger journeys, kilometres and revenue as well as passenger train and vehicle kilometres can be found on the [Passenger rail usage](#) page on the data portal.

# Passenger rail performance

**On Time** is the percentage of recorded station stops that were early or less than one minute after the scheduled arrival time.

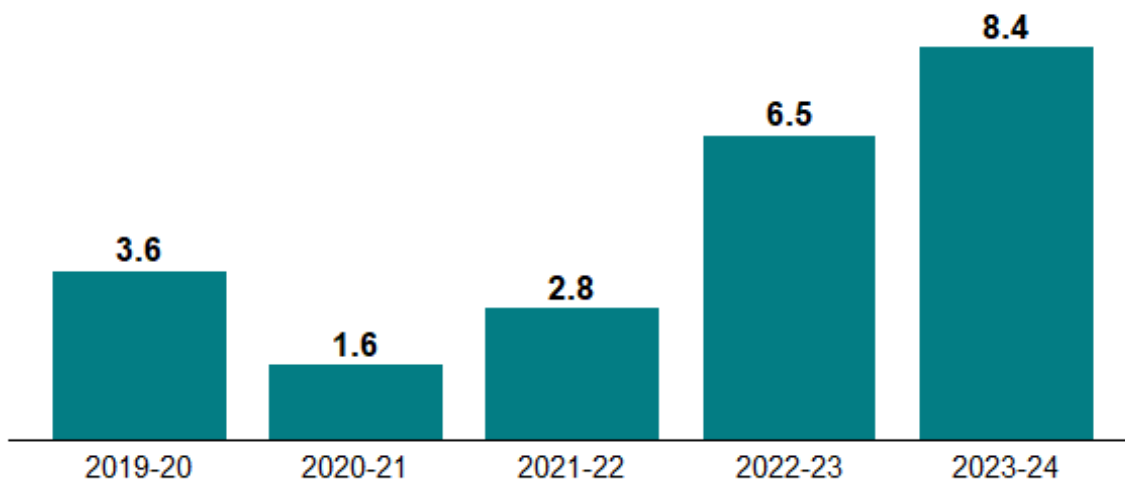
**On Time (%), CrossCountry, annual data, April 2019 to March 2024**



The percentage of trains On Time between April 2023 and March 2024 was 47.2% compared with 50.2% in the previous year.

The **Cancellations score** is the percentage of trains planned that were cancelled, whereby full cancellations are counted as one and part cancellations as half.

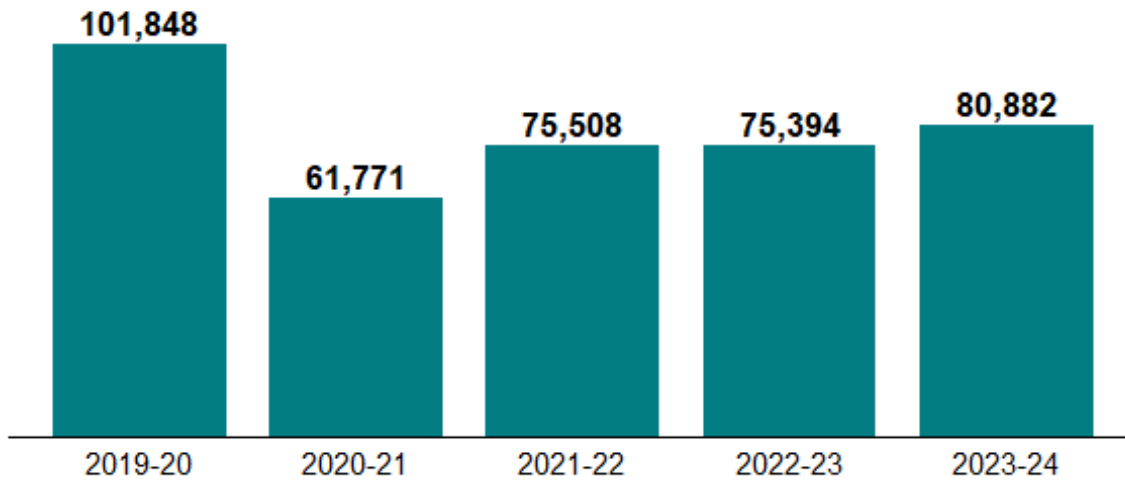
**Cancellations score (%), CrossCountry, annual data, April 2019 to March 2024**



The Cancellations score between April 2023 and March 2024 was 8.4% compared with 6.5% in the previous year.

The number of **trains planned** is based on the daily schedule as agreed between the train operator and Network Rail at 22:00 on the previous evening.

**Trains planned, CrossCountry, annual data, April 2019 to March 2024**



There were 80,882 trains planned between April 2023 and March 2024.

**Delay minutes** are defined as the time lost between consecutive timing points on the rail network. Delay incidents producing three or more minutes of delay on Britain's railways are attributed to either Network Rail or a train operator.

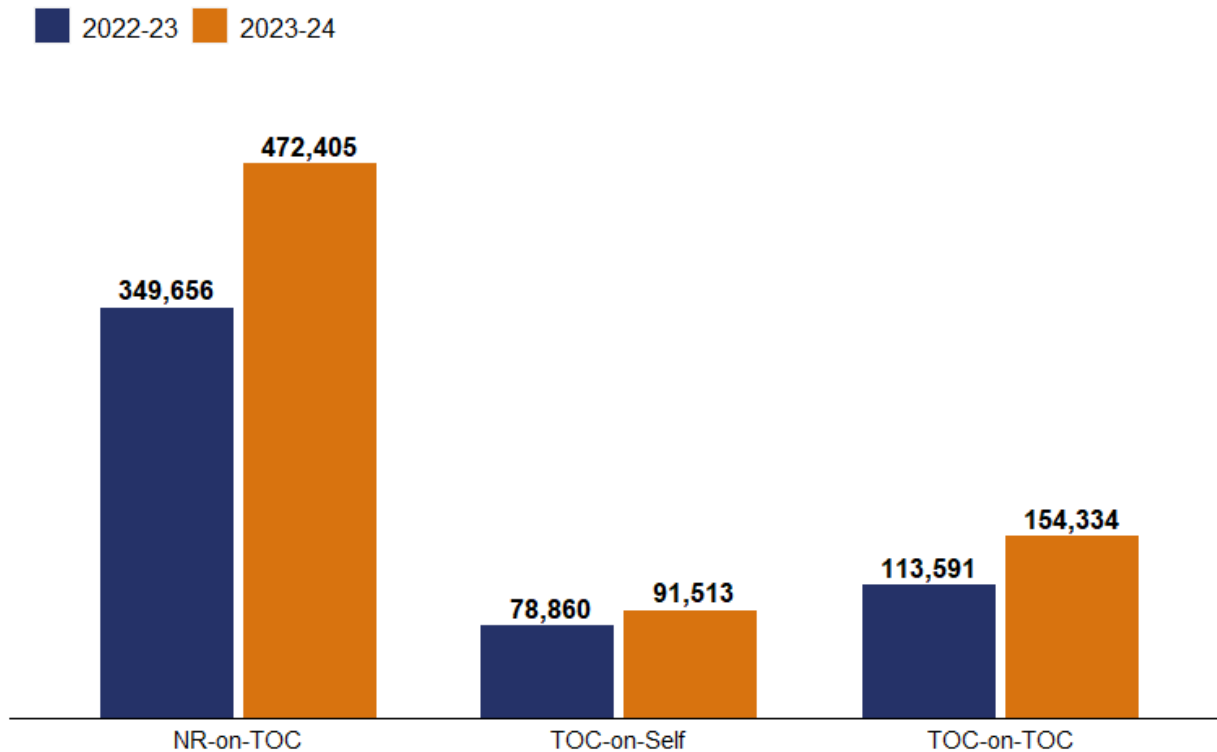
There are three types of responsibility category:

**NR-on-TOC** are delays attributed to Network Rail affecting train operating companies (e.g. Track, Network management, etc.).

**TOC-on-Self** are delays attributed to train operating companies affecting their own train operating company (e.g. their own fleet, train crew, etc.).

**TOC-on-TOC** are delays attributed to train operating companies affecting other train operating companies (e.g. another operator's fleet, train crew, etc.).

### Delay minutes on the rail network by responsibility, CrossCountry, annual data, April 2022 to March 2024



## Delay minutes by responsibility, CrossCountry, annual data, April 2019 to March 2024

Delay type	Apr 2019 to Mar 2020	Apr 2020 to Mar 2021	Apr 2021 to Mar 2022	Apr 2022 to Mar 2023	Apr 2023 to Mar 2024
<b>NR-on-TOC</b>	551,666	203,674	286,553	349,656	472,405
<b>TOC-on-Self</b>	91,639	28,056	58,988	78,860	91,513
<b>TOC-on-TOC</b>	250,747	42,974	83,978	113,591	154,334

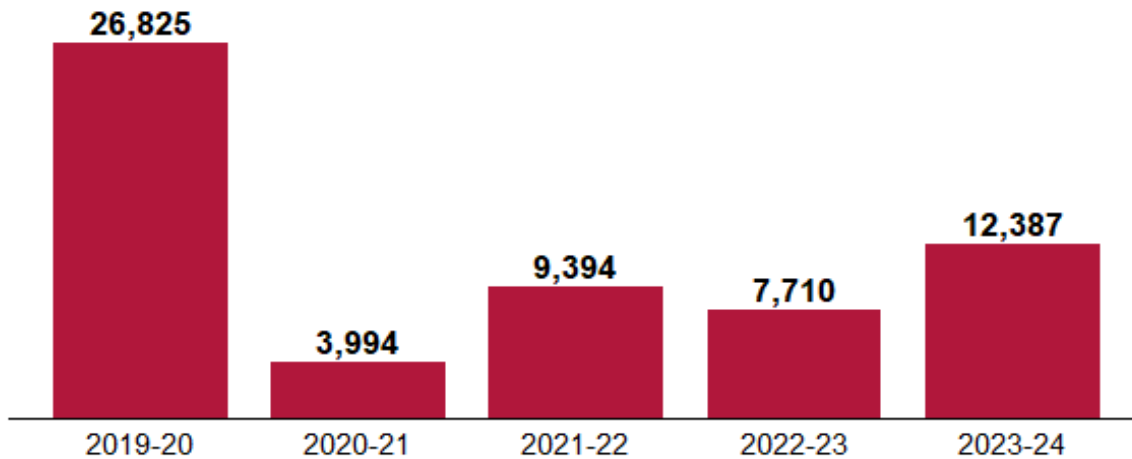
More information on punctuality, reliability and causes of delay for passenger trains can be found on the [Passenger rail performance](#) page on the data portal.



## Passenger experience

**Complaints** are defined as ‘any expression of dissatisfaction by a customer or potential customer about service delivery or about company or industry policy’.

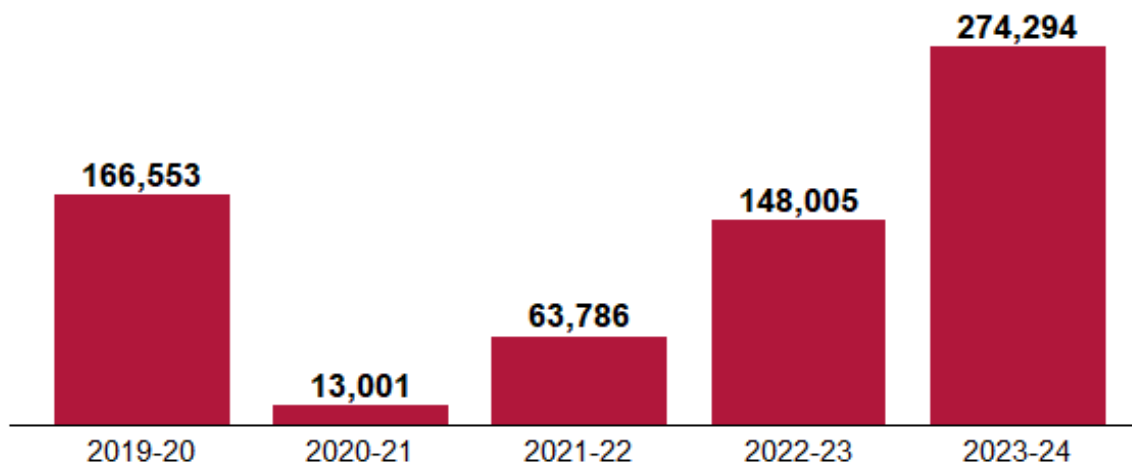
### Complaints closed, CrossCountry, annual data, April 2019 to March 2024



The number of complaints closed between April 2023 and March 2024 was 12,387.

**Delay compensation claims closed** refers to volume of claims closed when the train operator issues payment for a successful claim or when the passenger was informed that their claim was rejected.

### Delay compensation claims closed, CrossCountry, annual data, April 2019 to March 2024



274,294 delay compensation claims were closed between April 2023 and March 2024, compared with 148,005 in the previous year.

There is a series break in April 2022 to March 2023 period 4. For more details on the series break, please see [Table 4410: Delay compensation claims](#).

More information on [complaints](#), [delay compensation claims](#) and [passenger assistance](#) can be found on their respective pages on the data portal.



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