



Train Operating Company key statistics

April 2024 to March 2025

21 August 2025

Northern Trains

This publication is an annual summary of key statistics for Northern Trains covering passenger usage, performance, and passenger experience alongside reference data on number of employees and number of stations managed. All the data in this publication is also available on the various [ORR data portal](#) theme pages. [TOC key statistics](#) brings all the information together from the range of topics as a summary for each operator.

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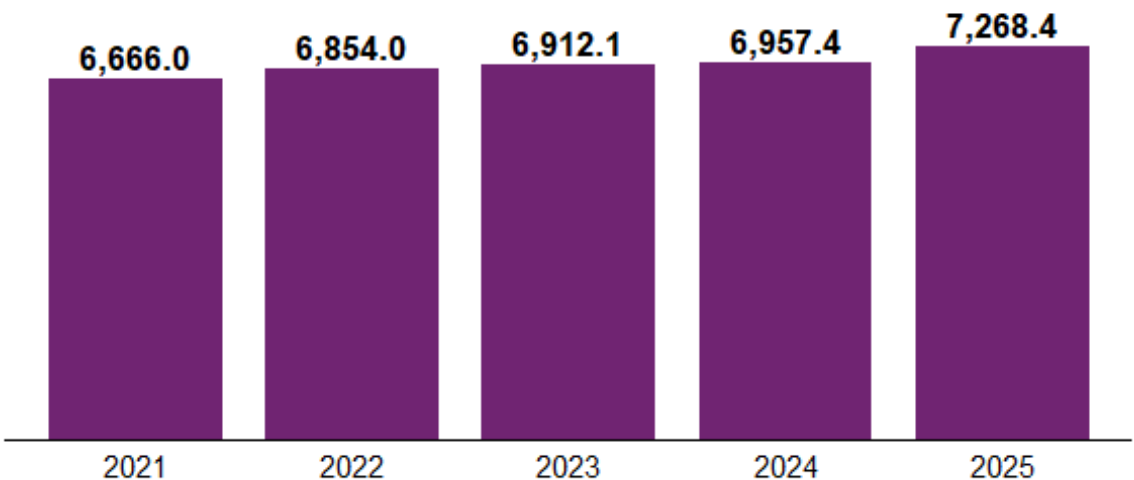
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Next publication: July 2026

Key statistics

Number of full-time equivalent (FTE) employees is calculated by comparing an employee's average number of hours worked to the average hours of a full-time worker.

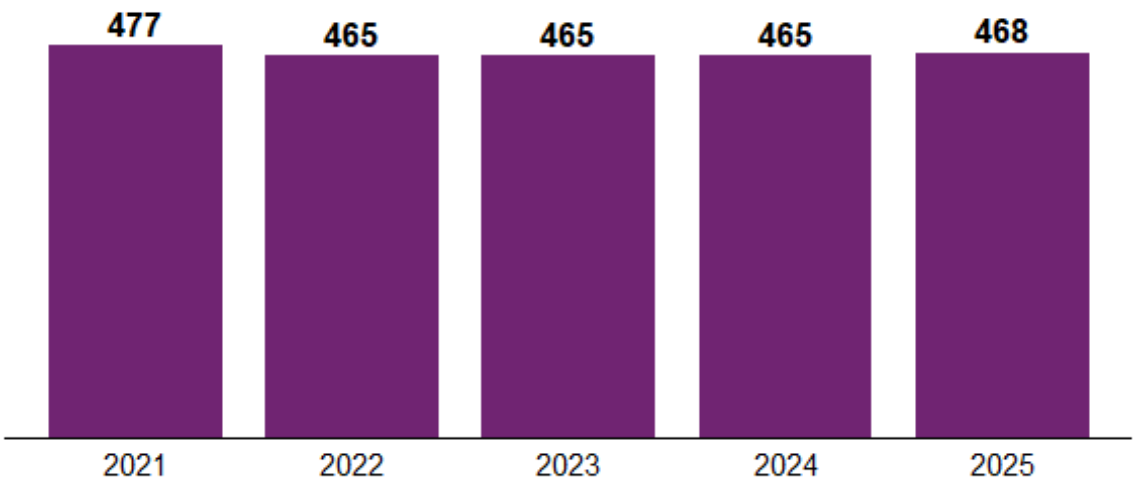
Number of FTE employees, Northern Trains, as of 31 March, 2021 to 2025



Northern Trains's number of FTE employees was 7,268.4 as of 31 March 2025.

Number of stations managed only includes stations called at by a mainline train service as of 31 March. Any stations where all services have been suspended temporarily are included, whereas stations closed permanently or where all services have been suspended indefinitely are not.

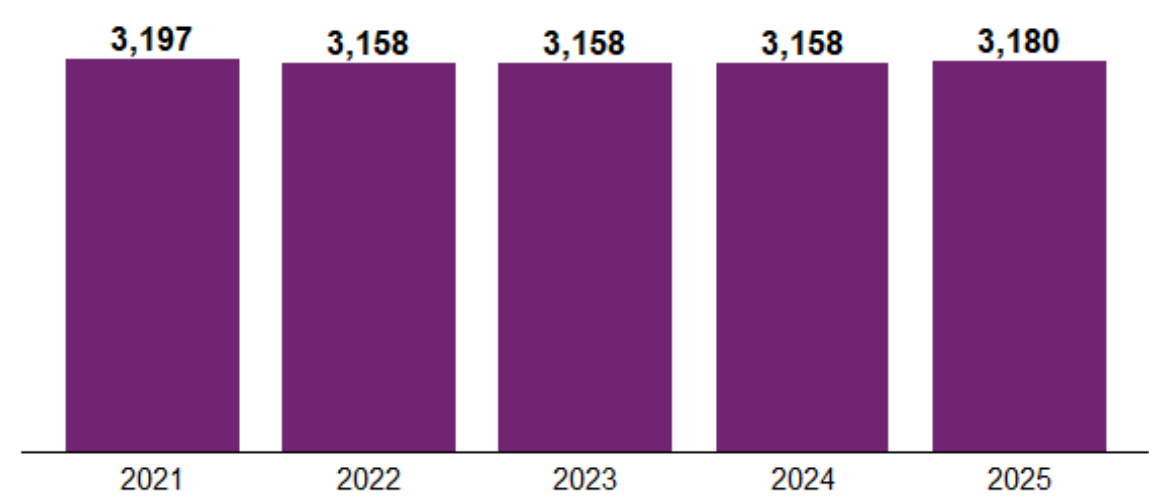
Number of stations managed, Northern Trains, as of 31 March, 2021 to 2025



Northern Trains managed 468 stations as of 31 March 2025.

Route kilometres operated includes the total extent of route available to operate on as of 31 March. It does not take into account multiple track routes (i.e. double tracks are only counted as one route kilometre but would be two track kilometres).

Route kilometres operated, Northern Trains, as of 31 March, 2021 to 2025

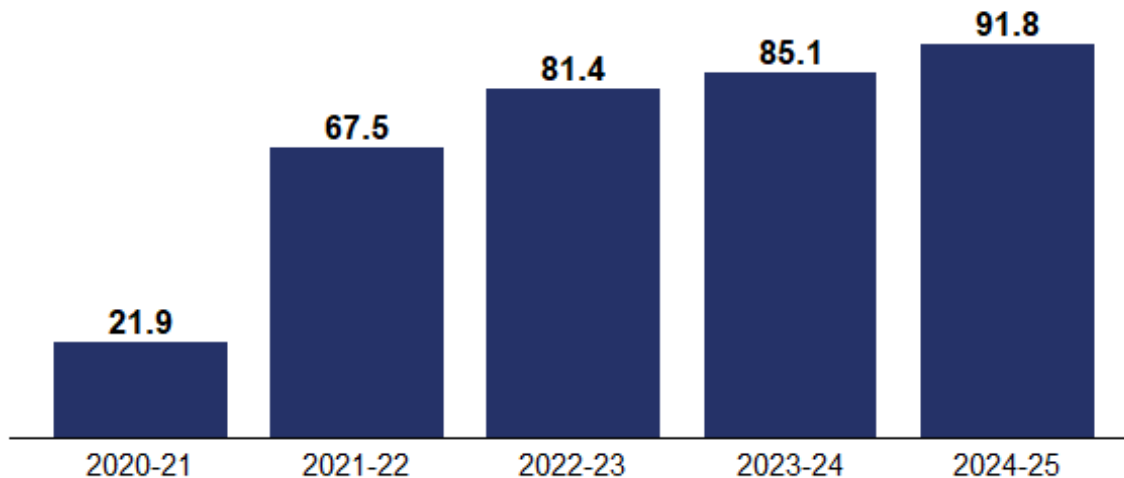


Northern Trains operated on 3,180 kilometres of route as of 31 March 2025.

Passenger rail usage

Passenger journeys are estimated based on travel from an origin station to a destination station. Where travel includes one or more changes of train, each train used is counted as one journey.

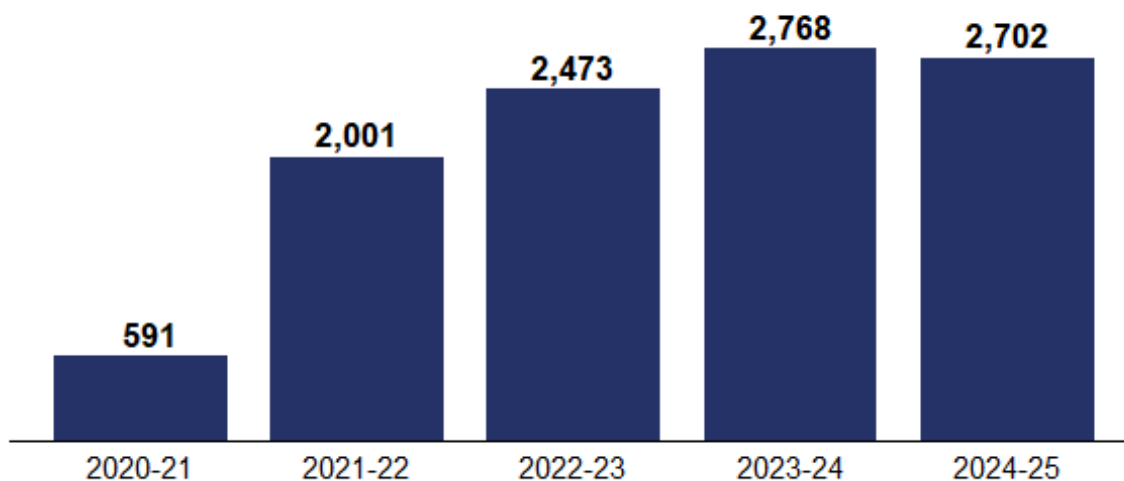
Passenger journeys (millions), Northern Trains, annual data, April 2020 to March 2025



Between April 2024 and March 2025, there were 91.8 million passenger journeys.

Passenger kilometres are calculated by multiplying the number of passenger journeys on a particular flow by the number of corresponding track kilometres between stations.

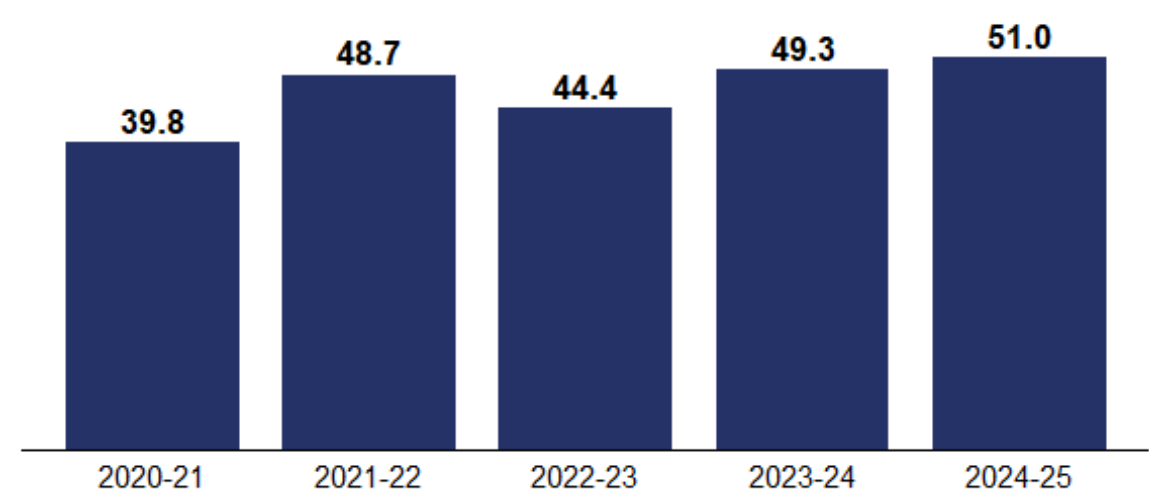
Passenger kilometres (millions), Northern Trains, annual data, April 2020 to March 2025



Between April 2024 and March 2025, there were 2,702 million passenger kilometres travelled.

Passenger train kilometres refers to the number of train kilometres travelled by revenue earning passenger trains.

Passenger train kilometres (millions), Northern Trains, annual data, April 2020 to March 2025



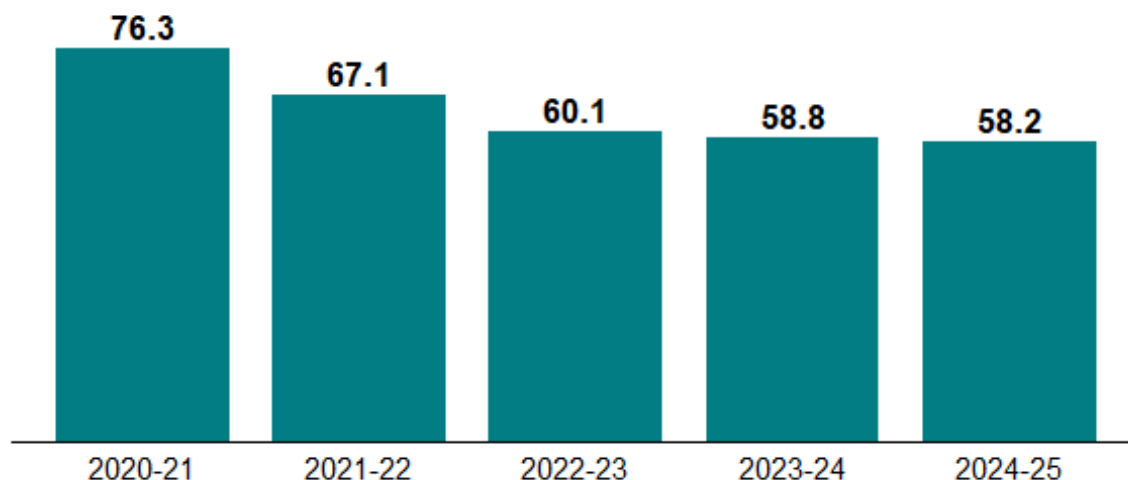
Between April 2024 and March 2025, there were 51 million passenger train kilometres.

More information on passenger journeys, kilometres and revenue as well as passenger train and vehicle kilometres can be found on the [Passenger rail usage](#) page on the data portal.

Passenger rail performance

On Time is the percentage of recorded station stops that were early or less than one minute after the scheduled arrival time.

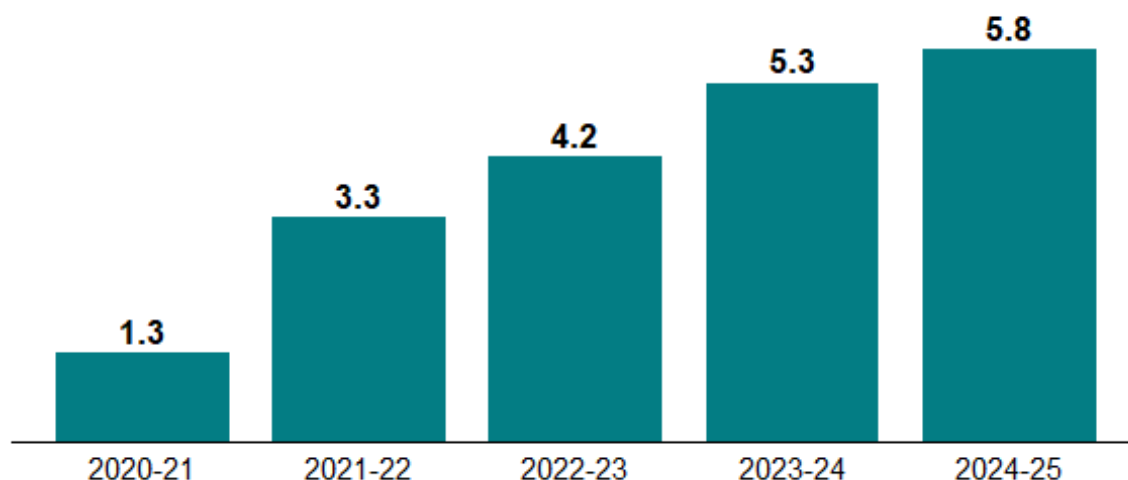
On Time (%), Northern Trains, annual data, April 2020 to March 2025



The percentage of trains On Time between April 2024 and March 2025 was 58.2% compared with 58.8% in the previous year.

Cancellations is the percentage of trains planned that were cancelled, whereby full cancellations are counted as one and part cancellations as half.

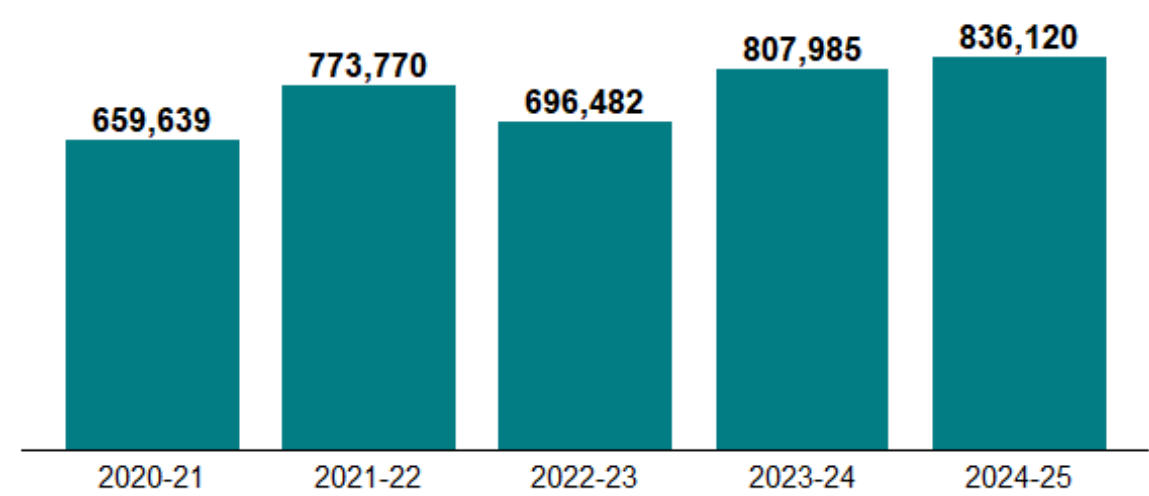
Cancellations (%), Northern Trains, annual data, April 2020 to March 2025



Cancellations between April 2024 and March 2025 was 5.8% compared with 5.3% in the previous year.

The number of **trains planned** is based on the daily schedule as agreed between the train operator and Network Rail at 22:00 on the previous evening.

Trains planned, Northern Trains, annual data, April 2020 to March 2025



There were 836,120 trains planned between April 2024 and March 2025.

Delay minutes are defined as the time lost between consecutive timing points on the rail network. Delay incidents producing three or more minutes of delay on Britain’s railways are attributed to either Network Rail or a train operator.

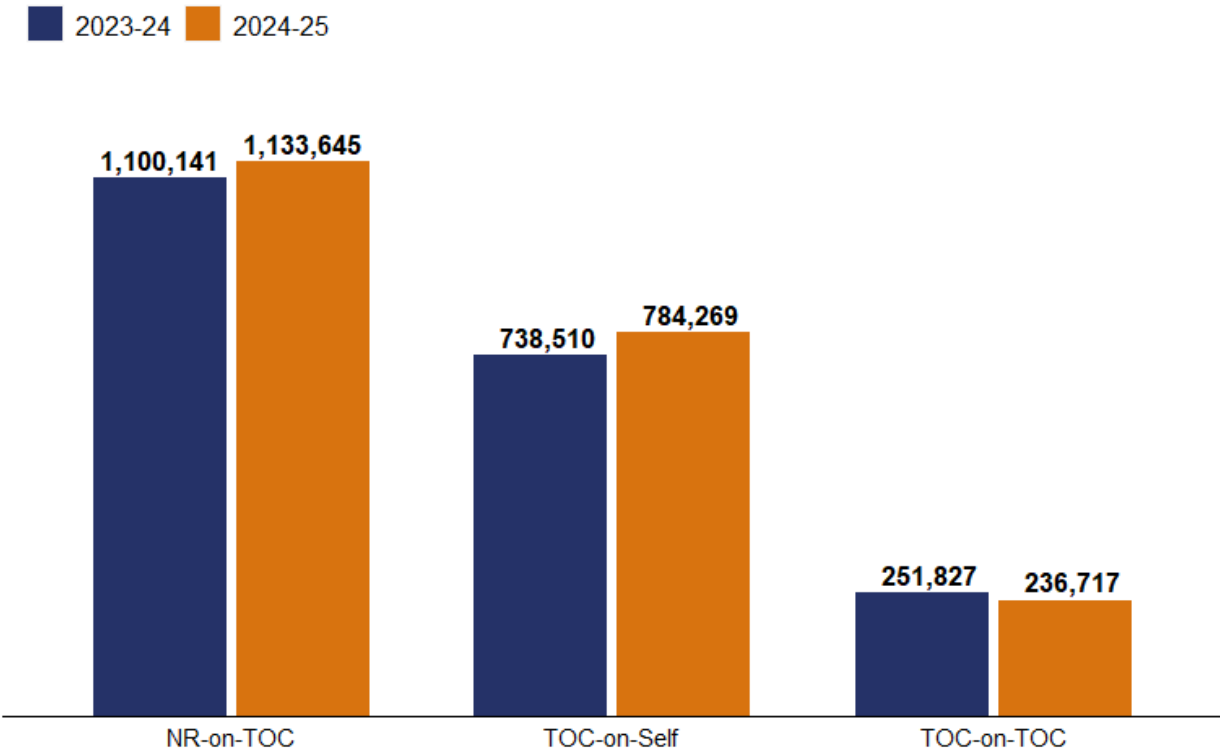
There are three types of responsibility category:

NR-on-TOC are delays attributed to Network Rail affecting train operating companies (e.g. Track, Network management, etc.).

TOC-on-Self are delays attributed to train operating companies affecting their own train operating company (e.g. their own fleet, train crew, etc.).

TOC-on-TOC are delays attributed to train operating companies affecting other train operating companies (e.g. another operator’s fleet, train crew, etc.).

Delay minutes on the rail network by responsibility, Northern Trains, annual data, April 2023 to March 2025



Delay minutes by responsibility, Northern Trains, annual data, April 2020 to March 2025

Delay type	Apr 2020 to Mar 2021	Apr 2021 to Mar 2022	Apr 2022 to Mar 2023	Apr 2023 to Mar 2024	Apr 2024 to Mar 2025
NR-on-TOC [r]	444,185	726,899	806,354	1,100,141	1,133,645
TOC-on-Self	298,422	572,746	690,846	738,510	784,269
TOC-on-TOC	64,212	137,899	197,019	251,827	236,717

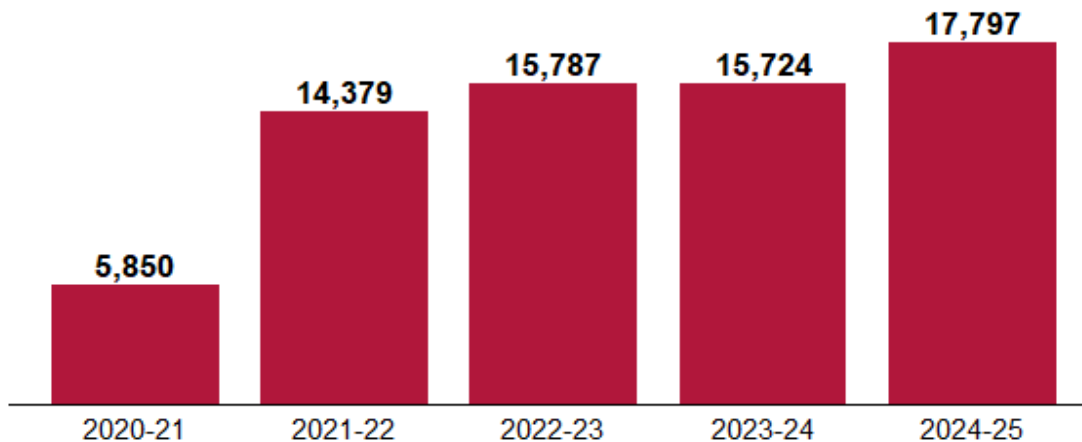
Delay minutes totals have been revised. These figures now exclude the small number of delay minutes that are miscoded to the wrong delay type.

More information on punctuality, reliability and causes of delay for passenger trains can be found on the [Passenger rail performance](#) page on the data portal.

Passenger experience

Complaints are defined as ‘any expression of dissatisfaction by a customer or potential customer about service delivery or about company or industry policy’.

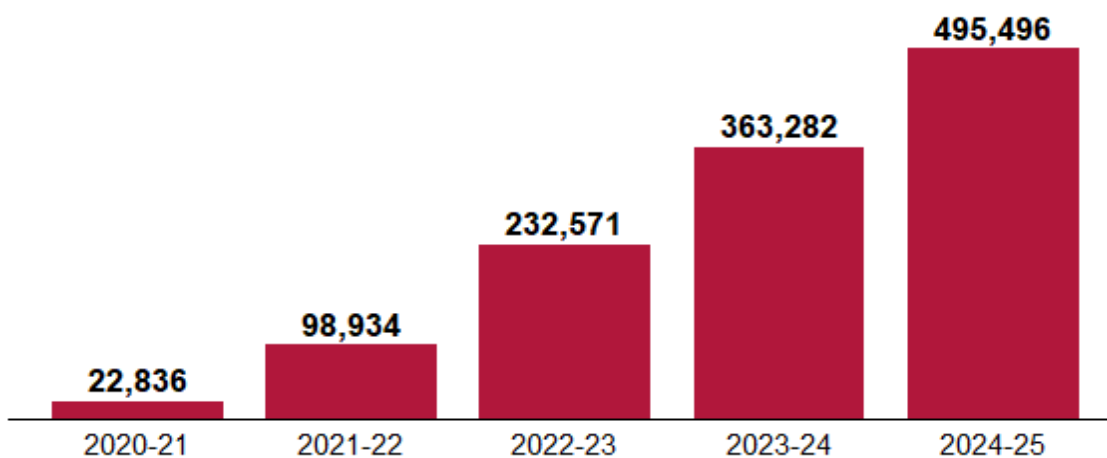
Complaints closed, Northern Trains, annual data, April 2020 to March 2025



The number of complaints closed between April 2024 and March 2025 was 17,797.

Delay compensation claims closed refers to the volume of claims closed when the train operator issues payment for a successful claim or when the passenger was informed that their claim was rejected.

Delay compensation claims closed, Northern Trains, annual data, April 2020 to March 2025



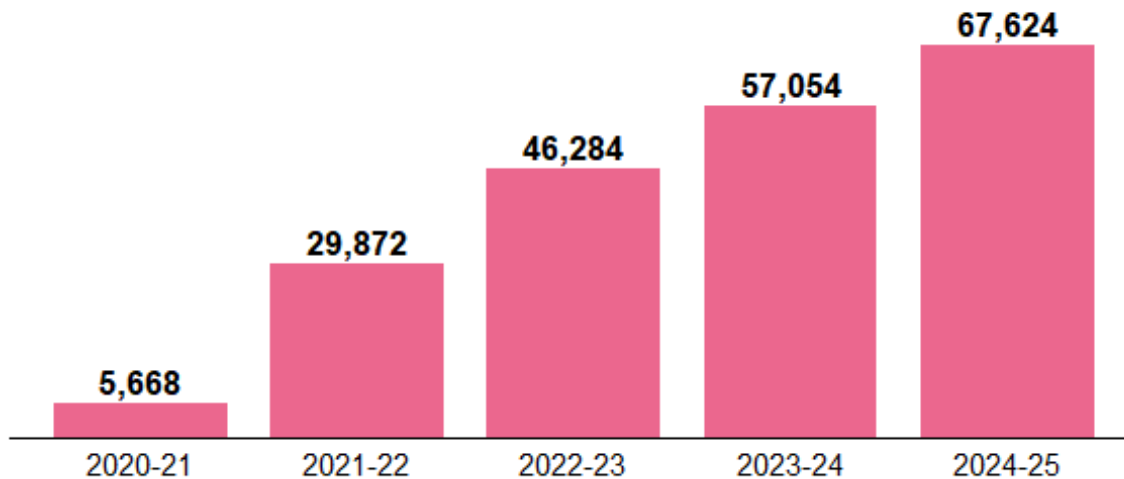
495,496 delay compensation claims were closed between April 2024 and March 2025, compared with 363,282 in the previous year.

More information on [complaints](#), [delay compensation claims](#) and [passenger assistance](#) can be found on their respective pages on the data portal.

Passenger accessibility

Pre-booked **passenger assists** data show the number of assists that have been requested by passengers through the National Passenger Assistance Booking System. Unbooked assistance such as 'Turn up and go' assists are now recorded in [Table 4223 – Recorded passenger assists \(turn up and go\) and requests by station operator](#).

Number of pre-booked passenger assists, Northern Trains, annual data, April 2020 to March 2025



There were 67,624 pre-booked passenger assists booked between April 2024 and March 2025 compared with 57,054 in the previous year.

There are series breaks between April 2020 and April 2022. For more details on the series breaks, please see [Table 4213: Passenger assists by station operator](#).



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